

Grampian Housing Association Limited

Report of the Board of Management and Consolidated Financial Statements

For the year ended 31 March 2022

Registered Social Landlord No. HAL 120 AL

FCA Reference No. 1769R(S)

Scottish Charity No. SC042023

CONSOLIDATED REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

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BOARD OF MANAGEMENT, EXECUTIVES AND ADVISERS FOR THE YEAR ENDED 31 MARCH 2022

BOARD OF MANAGEMENT

Nora Radcliffe Resigned 21 September 2021

Dr Abhishek Agarwal (Chair)

Ma'aruf Razzak Margaret Bochel

(Vice Chair) James Cargill

Shenthiel Selvam Stewart Davidson

Appointed 21 September 2021 Ritchie Johnson

Kristi Kelly Stuart Rothnie

Resigned 27 October 2021 Gavin Currie

Tigan Daspan Alex Drummond **Bob Stewart**

Appointed 19 October 2021 Jennifer Court

EXECUTIVE OFFICERS

Craig Stirrat Chief Executive (Appointed 1 April 2022) Malcolm McNeil Deputy Chief Executive (Appointed 11 May

2022)

Chief Operating Officer (Appointed 23 May Diane Hendry

2022)

REGISTERED OFFICE

Huntly House 74 Huntly Street Aberdeen AB10 1TD

EXTERNAL AUDITORS

Alexander Sloan Accountants and Business Advisers 180 St Vincent Street

Glasgow **G2 5SG**

BANKERS

The Royal Bank of Scotland plc 78 Union Street Aberdeen **AB10 1HH**

BANKERS

Nationwide Building Society Caledonia House Carnegie Avenue Dunfermline **KY11 8PJ**

INTERNAL AUDITORS

Henderson Loggie The Vision building 20 Greenmarket Dundee

DD1 4QB

BANKERS

Bank of Scotland 38 Albyn Place Aberdeen **AB10 1YN**

SOLICITORS

Harper MacLeod LLP The Ca'doro 45 Gordon Street Glasgow G1 3PE

REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

The Board of Management presents its report and the financial statements for the year ended 31 March 2022.

Legal Status

The Association is registered with the Financial Conduct Authority as a Co-operative and Community Benefit Society (No. 1769R(S)), the Scottish Housing Regulator as a registered social landlord (No. HAL 120 AL) under the Housing (Scotland) Act 2010 and as a registered Scottish Charity with the charity number SC042023.

Principal Activities

The principal activity of Grampian Housing Association (the Group) is to provide and manage quality affordable accommodation for people in housing need. The Association owns and manages a wide range of housing for rent. It also has a significant portfolio of shared ownership properties. The Association works closely with local authorities to provide accommodation for homeless households and in partnership with others it provides special needs accommodation throughout the Grampian area. The Association also has relationships with other agencies including NHS Grampian.

There are two active subsidiaries Kirkgate Developments Limited and TLC Housing Maintenance Limited. The former develops and manages properties for sale, mid-market and market rent properties as well as developing opportunities for social enterprise and commercial and community facilities.

TLC Housing Maintenance Limited, provides maintenance services to the Association and its main objectives are to provide better quality services to tenants and provide value for money to the Association through VAT savings on services provided.

Review of Business and Future Developments

Objectives

The future objectives of the Group are centered on the provision of affordable high quality and energy efficient housing with a pragmatic mix of social rent, shared ownership mid-market rent and market rent, backed up by the provision of housing support. As a registered charity, all aims and objectives must be compatible with the Association's charitable status or carried out by Group companies where necessary. Objectives are measured against appropriate Key Performance Indicators and performance is regularly reviewed by the Association's Board and Finance, Assurance and Staffing Committee (FAS) and reported annually to the Scottish Housing Regulator and tenants.

Strategy for Achieving Objectives

The Group's strategic objectives are set out in its Five Year Business Plan for 2019 to 2024 which has been prepared following rigorous and comprehensive review and external input and validation. The Plan is the subject of annual review as well as an assessment of performance against the agreed objectives. This plan reflects the Association's aim to be a top quartile association and to step away from previous reliance on rent reviews that are based on increases that exceeded RPI. The Association aims to see the customer once again being at the core of what it does, staff that are truly empowered to provide service at point of demand, delivery of self service and management for those customers through digital delivery, better value for money and a net transfer of resources to the front line.

Responsibility for day to day implementation of the Business Plan lies with the Leadership Team, and is in turn the subject of a performance management framework which breaks objectives down into a series of actions for departmental teams and individuals. At a strategic level key indicators are regularly reported to the Board, and at a micro level individual actions are reviewed via ongoing staff appraisal.

REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

Review of Business and Future Developments (Contd.)

Business Model

The Group's business model is defined via the business planning process described above. The provision of affordable housing remains at its core, with a strong foundation in terms of commitment to current tenants. This is augmented by new build investment backed by government grant to address continued strong demand for social housing and provision for key workers in the Grampian area. The Group is also conscious of the need for increased efficiency in an environment where public finance is the subject of constraint and has embarked on a major programme of transformation which aims to improve the value for money which it delivers. This is summarised as 'Cheaper, better, quicker'.

Development and Performance

During 2021-22, the Group increased capital investment in its properties: this included 101 new bathrooms, 142 new boilers, 21 full heating systems, 27 insulation replacements, 193 new kitchens, 166 new door entry systems and 71 full window installations. A number of new properties were also built during the year, with 161 units added to the Group's portfolio at locations which included Aberdeen, Cove, Peterhead, Banchory, Stonehaven, Newburgh and Crathes with an additional 1 off the shelf properties purchased during the year. The Group bought 3 properties back from sharing owners and converted them into mid market rent properties.

The Association continues to build on earlier work in respect of its governance and during the year introduced a new governance structure designed to further strengthen good governance and support scrutiny and ensure that a focus on good outcomes for tenants remains at the heart of the Association. Whilst confident of compliance through the AAS process, this remains an opportunity to demonstrate our commitment to continuous improvement.

The Association continues to upgrade and invest in its systems and processes during the year in the context of a strategy to migrate existing services to digital and mobile platforms for those customers who can access these. Grampian also remains focused on value for money and to this end; continues to participate in a UK wide benchmarking service (Housemark).

The Group had a turnover of £21,972,000 which represented an increase of £319,000 on the previous year's turnover of £21,653,000. Operating costs were at a similar level to previous year and showed a small increase of 2% at £15,880,000 compared to £15,538,000 in 2021. With the challenges of the Covid-19 pandemic since 2020, the Group has maintained a strong financial position and had a surplus before taxation of £3,960,000 an increase of £284,000 on the equivalent surplus of £3,676,000 in 2021.

The Association's turnover was £21,259,000, which represented an increase of £402,000 (2021: £20,857,000). This increase represents new properties moving into management and reflects the rent freeze for the year. Operating costs of £15,348,000 showed a small increase of £215,000 when compared with the previous year £15,133,000. Surplus before taxation was £3,868,000 for 2022 compared with £2,880,000 for 2021, an increase of £988,000 chiefly caused by an increase in the number of properties sold during 2022 compared to 2021. The Association was able to increase its properties sales due to Covid-19 restrictions easing.

This year the Association had net current liabilities of (£28,030,000) when compared to the previous year (2021: (£1,692,000)) an increase of (£26,338,000). Creditors amounts falling due within one year has increased significantly and mainly relates to a loan due for repayment on 30th June 2022. The refinancing exercise has been completed and also includes new loan funding to support the ongoing development program.

REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

Review of Business and Future Developments (Contd.)

Kirkgate Developments Limited's operational results showed increased turnover of 21% at £1,356,000 compared to £1,123,000 in 2021, as a result of new additional units being managed on behalf of Grampian Housing Association Limited. This was offset by an increase in operating expenditure of 74% at (£1,188,000) compared to (£681,000) in 2021. This was mainly due to an increase in cyclical and other works that was planned instead of only being carried out when properties became vacant, also an increase in furniture costs this year for a new development scheme. More repairs and other work were carried out this year when compared with last year due to Covid-19 impact easing. This year there was a gift aid payment made to the parent company of £92,000 and a reduction in the annual revaluation gain on investment properties of £403,000 overall resulting in a surplus before taxation of £182,000 (2021: £858,000).

TLC Housing Maintenance has incurred a small profit this year which has resulted in a surplus before taxation of £2,000 for 2022 (2021: deficit of (£62,000)). Operations continued to be affected by Covid 19 causing further disruption to activity during Q1 of 2021-22. The business is still in its early stages of development and the Directors are satisfied with the plans in place to make progress towards financial stability. The strategic aim for TLC is to continue with operations in line with its five year business plan and provide an excellent service to tenants and help to mitigate risk by continuously monitoring performance, cash flow and adapting to the changing environment. TLC has also commenced an apprenticeship scheme to mitigate against the difficulties of recruiting skilled trades personnel.

Future Prospects

The Group's long term financial plans show that it can withstand and adapt to change in the face of increased financial pressures. It is still early days with the post Covid lockdown environment and impact on staff wellbeing. We are however adapting to the changing environment. The Group's ongoing transformation journey has ensured that it is well placed to work through the difficult economic conditions that are likely to prevail for some time to come. A balancing act will be required in maintaining service quality and improvement to meet the legitimate expectations of existing customers, and at the same time addressing unmet housing need.

The Group continues to apply a rent policy which supports new build ambitions. In addition work around a new rent setting policy has been concluded in consultation with tenants. This is now implemented.

In 2021/22 the Association achieved a positive outcome which leaves the Association with sufficient cash resources to maintain momentum on its committed development program as well as continue to work ensure compliance with its Treasury Management Strategy which is informed by a comprehensive and strategic review of future capital needs.

Principle Risks and Uncertainties

The Group faces a mix of national and local environmental risks, and assessment of risk forms an integral part of the Business Plan. Regular review and scenario testing is an essential part of our risk mitigation strategy. The socio-economic impact of Covid 19 combined with the wider economic crisis is likely to be long lasting and structural in nature. The Association continues to watch emergent cost pressures in respect of materials as well as supply.

Although Scottish Government grant support for new build reflects current commitment the position beyond that is unclear. Added to this is the impact of the Brexit post transition period as well as any further call for constitutional change within the UK. The long term political context for the sector is not wholly clear.

REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

Review of Business and Future Developments (Contd.)

The economic context within our area of operation is a mixed picture. A downturn in the oil and gas sector hastened as a result of the impact of Covid-19 shows sign of changing once again as the demand for and price of oil and gas rises in a post Covid world compounded by the war in Europe. This price sensitivity and for the Group may wash through to increased demand for market based products as well as house prices within the Group's operating area. However In terms of social rents, despite the provision of state benefits, the impact of higher arrears and lag time in their recovery will remain a risk that the Group must continue to focus on mitigating. This risk is compounded as a result of pressure on households due to the cost of living crisis.

The Association is conscious of its obligations in respect of new standards in regard to energy efficiency and playing its part in respect of zero carbon. The Association has started work to plan for and accurately identify the impact of this and has made allowance for potential costs associated with such matters within the forward financial plan.

Key Performance Indicators

The Association's relevant Key Performance Indicators (KPIs), which are based on data returned and published in the Annual Return on the Charter to the Scottish Housing Regulator, are as in the following table.

	Actual	Scottish Average	Actual	Future Target
	2020/21	2020/21	2021/22	2022/23
% Void Rent Loss	0.75%	1.37%	1.06%	0.50%
Average Re-Let Time	43.93 days	56.29 days	41.9 days	37 days
% of stock meeting SHQS	95.80%	91%	83.15%	95%
% of tenants satisfied with overall repairs service	88.60%	90%	82.49%	90%
% of tenant offers accepted on first offer	88.50%	89%	85.44%	80%
Gross rent arrears as % rent due	5.21%	6%	4.86%	4%
Rent collected as % of total due in year	99.61%	83%	99.71%	70%

The covid 19 pandemic continues to impact on all social landlords. One impact for Grampian was a real influx of voids following the lockdowns. The Association is performing well above Scottish average levels here, but aims to continue to improve on last year's performance in the return to normality.

GHA moved from a 10 year program to a 5 year program two years ago and like many other social landlords our transition program was impacted by Covid-19 restrictions, resulting in some SHQS failures where they had previously passed in earlier years. A 5 year Electrical testing program is due to be completed in this calendar year.

We are working hard to understand the reasons for dissatisfaction with repairs despite our excellent right first time record, and we are learning from complaints that communication from contractors is the biggest factor which we are working on in our relationships with them. We are working together to define a Grampian Deal to address tenant satisfaction.

On account of the quality of stock and environment, we are maintaining above Scottish average housing standards. The Association maintains a strong demand for its empty properties with fewer refusals of offers than the Scottish average.

REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

Review of Business and Future Developments (Contd.)

Arrears performance has improved despite the impact of the pandemic and our new Neighbourhood Officers are working hard to maintain the position.

Governance

During the year, the Association has reviewed its governance structure. This review aims to strengthen focus on good outcomes for tenants, performance, assurrance and risk management.

The Board are responsible for the maintenance and integrity of the corporate and financial information on the website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Going Concern

Based on its budgetary and forecasting processes the Board of Management has a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future; therefore, it continues to adopt the going concern basis of accounting in preparing the annual financial statements.

Related Party Transactions

Certain senior officers held non-executive positions with related social enterprises in the Grampian area. Any transactions with respect to these and other relevant linkages are listed in notes to the Financial Statements.

Board of Management and Executive Officers

The members of the Board of Management and the Executive officers are listed on page 1.

Each member of the Board of Management holds one fully paid share of £1 in the Association. The Executive Officers hold no interest in the Association's share capital and, although not having the legal status of directors, they act as executives within the authority delegated by the Board of Management.

The members of the Board of Management are also trustees of the charity. Members of the Board of Management are appointed by the members at the Association's Annual General Meeting.

Statement of Board of Management's Responsibilities

The Co-operative and Community Benefit Societies Act 2014 requires the Board of Management to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Association and of the surplus or deficit of the Association for that period. In preparing those financial statements the Board of Management is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Association will continue in business; and
- prepare a statement on internal financial control.

The Board of Management is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Association and to enable them to: ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019. It is also responsible

REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. It is also responsible for ensuring the Association's suppliers are paid promptly

Statement on Internal Financial Control

The Board of Management acknowledges its ultimate responsibility for ensuring that the parent Association has in place a system of controls that is appropriate for the business environment in which it operates. These controls are designed to give reasonable assurance with respect to:

- the reliability of financial information used within the parent Association, or for publication;
- the maintenance of proper accounting records; and
- the safeguarding of assets against unauthorised use or disposition.

It is the Board of Management's responsibility to establish and maintain systems of internal financial control. Such systems can only provide reasonable and not absolute assurance against material financial misstatement or loss. Key elements of the Group's systems include ensuring that:

- formal policies and procedures are in place, including the ongoing documentation of key systems
 and rules relating to the delegation of authority, which allow the monitoring of controls and restrict
 the unauthorised use of Group assets;
- experienced and suitably qualified staff take responsibility for important business functions and annual appraisal procedures have been established to maintain standards of performance;
- forecasts and budgets are prepared which allow the management team and the Board of Management to monitor key business risks, financial objectives and the progress being made towards achieving the financial plans set for the year and for the medium term;
- quarterly financial management reports are prepared promptly, providing relevant, reliable and up
 to date financial and other information, with significant variances from budget being investigated as
 appropriate;
- regulatory returns are prepared, authorised and submitted promptly to the relevant regulatory bodies;
- all significant new initiatives, major commitments and investment projects are subject to formal authorisation procedures, through the Board of Management;
- the Board of Management receives reports from management and from the external and internal auditors to provide reasonable assurance that control procedures are in place and are being followed and that a general review of the major risks facing the Group is undertaken; and
- formal procedures have been established for instituting appropriate action to correct any weaknesses identified through internal or external audit reports.

The Board of Management has reviewed the effectiveness of the system of internal financial control in existence in the Group for the year end 31 March 2022. No weaknesses were found in the internal financial controls which resulted in material losses, contingencies or uncertainties which require disclosure in the financial statements or in the auditor's report on the financial statements.

Donations

During the year the Association made charitable donations of £7,730 (2021 - £2,475).

Disclosure of Information to the Auditor

The members of the Board of Management at the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant information of which the auditors are unaware. They confirm that they have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditors.

REPORT OF THE BOARD OF MANAGEMENT FOR THE YEAR ENDED 31 MARCH 2022

Auditor

A resolution to reappoint the Auditors, Alexander Sloan, Accountants and Business Advisers, will be proposed at the Annual General Meeting. The Auditor is appointed for an initial term of three years with a two year option.

By order of the Board of Management



MALCOLM MCNEIL

Secretary 23 August 2022

REPORT BY THE AUDITORS TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED ON CORPORATE GOVERNANCE MATTERS

In addition to our audit of the financial statements, we have reviewed your statement on page 7 concerning the Association's compliance with the information required by the Regulatory Standards in respect of internal financial controls contained in the publication "Our Regulatory Framework" and associated Regulatory Advice Notes which are issued by the Scottish Housing Regulator.

Basis of Opinion

We carried out our review having regard to the requirements to corporate governance matters within Bulletin 2006/5 issued by the Financial Reporting Council. The Bulletin does not require us to review the effectiveness of the Association's procedures for ensuring compliance with the guidance notes, nor to investigate the appropriateness of the reason given for non-compliance.

Opinion

In our opinion the Statement of Internal Financial Control on page 7 has provided the disclosures required by the relevant Regulatory Standards within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls and is consistent with the information which came to our attention as a result of our audit work on the financial statements.

Through enquiry of certain members of the Board of Management and Officers of the Association and examination of relevant documents, we have satisfied ourselves that the Board of Management's Statement on Internal Financial Control appropriately reflects the Association's compliance with the information required by the relevant Regulatory Standards in respect of internal financial controls contained within the publication "Our Regulatory Framework" and associated Regulatory Advice Notes issued by the Scottish Housing Regulator in respect of internal financial controls.



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ALEXANDER SLOAN
Accountants and Business Advisers
Statutory Auditors
GLASGOW
23 AUGUST 2022



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2022

Opinion

We have audited the financial statements of Grampian Housing Association Limited (the 'Parent') and its subsidiaries (the 'Group') for the year ended 31 March 2022 which comprise the Group and Parent Statement of Comprehensive Income, the Group and Parent Statement of Financial Position, the Group and Parent Statement of Cash Flows, and related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's affairs as at 31 March 2022 and of the surplus for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefit Societies Act 2014, the Housing (Scotland) Act 2010 and the Determination of Accounting Requirements 2019.

Basis of Opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Board of Management's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or the parent Association's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Board of Management with respect to going concern are described in the relevant sections of this report.

Other Information

The Board of Management is responsible for the other information. The other information comprises the information contained in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2022 (continued)

Other Information (Contd.)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 require us to report to you if, in our opinion:

- proper books of account have not been kept by the Group in accordance with the requirements of the legislation;
- a satisfactory system of control over transactions has not been maintained by the Group in accordance with the requirements of the legislation;
- the Statement of Comprehensive Income and Statement of Financial Position are not in agreement with the books of account of the Group; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of the Board of Management

As explained more fully in the statement of Board of Management's responsibilities as set out on page 6, the Board of Management is responsible for the preparation of the financial statements and for being satisfied that they give true and fair view, and for such internal control as the Board of Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Management either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2022 (continued)

The extent to which the audit was considered capable of detecting irregularities including fraud Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we gained an understanding of the legal and regulatory framework applicable to the Group through discussions with management, and from our wider knowledge and experience of the RSL sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the Group, including the Co-operative and Community Benefit Societies Act 2014 (and related regulations), the Housing (Scotland) Act 2010 and other laws and regulations applicable to a registered social housing provider in Scotland. We also considered the risks of non-compliance with the other requirements imposed by the Scottish Housing Regulator and we considered the extent to which non-compliance might have a material effect on the financial statements.
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the Group's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 1 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reviewing the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;
- reviewing the Association's Assurance Statement and associated supporting information; and
- reviewing correspondence with the Scottish Housing Regulator and HMRC.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRAMPIAN HOUSING ASSOCIATION LIMITED FOR THE YEAR ENDED 31 MARCH 2022 (continued)

The extent to which the audit was considered capable of detecting irregularities including fraud (Contd.)

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the Directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. The description forms part of our audit report.

Use of our Report

This report is made solely to the Association's members as a body, in accordance with Part 7 of the Cooperative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Association's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Association and the Association's members as a body, for our audit work, for this report, or for the opinions we have formed.



ALEXANDER SLOAN

Accountants and Business Advisers Statutory Auditors GLASGOW 23 AUGUST 2022



CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2022

	Notes	£000	2022 £000	£000	2021 £000
Revenue	2		21,972		21,653
Operating costs	2		15,880		15,538
OPERATING SURPLUS			6,092		6,115
Gain on sale of housing stock	7	745		15	
Interest receivable and other income		1		2	
Interest payable and similar charges	8	(3,024)		(3,005)	
Movement in fair value of financial instruments		146		549	
			(2,132)		(2,439)
Surplus on ordinary activities before taxation	9		3,960		3,676
Tax on surplus on ordinary activities	10		(121)		(107)
SURPLUS FOR THE YEAR			3,839		3,569
TOTAL COMPREHENSIVE INCOME			3,839		3,569

The results relate wholly to continuing activities.

PARENT STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 MARCH 2022

	Notes	£000	2022 £000	£000	2021 £000
Revenue	2		21,259		20,857
Operating costs	2		15,348		15,133
OPERATING SURPLUS			5,911		5,724
Gift aid received		92		-	
Gain on sale of housing stock	7	745		15	
Interest receivable and other income		144		146	
Interest payable and similar charges	8	(3,024)		(3,005)	
			(2,043)		(2,844)
Surplus on ordinary activities before taxation	9		3,868		2,880
Tax on surplus on ordinary activities	10		<u>-</u>		
SURPLUS FOR THE YEAR			3,868		2,880
TOTAL COMPREHENSIVE INCOME			3,868		2,880

The results relate wholly to continuing activities.

GROUP STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2022

NON-CURRENT ASSETS 11		Notes		2022		2021
Intangible assets			£000	£000	£000	£000
Housing properties - depreciated cost 12 262,287 251,251 Other tangible assets 12 1,980 1,968 Investments 13 270,131 258,936 FIXED ASSET INVESTMENTS	NON-CURRENT ASSETS					
Dither Langible assets 12	Intangible assets	11		136		134
Nestments 13 5,728 258,936 FIXED ASSET INVESTMENTS	Housing properties - depreciated cost	12		262,287		251,251
PROVISIONS FOR LIABILITIES AND CHARGES 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149,282 149	Other tangible assets	12		1,980		1,968
PIXED ASSET INVESTMENTS	Investments	13		5,728		5,583
PIXED ASSET INVESTMENTS				270,131		258,936
CURRENT ASSETS	FIXED ASSET INVESTMENTS			,		,
CURRENT ASSETS 1	LIFT loans		-		<i>4</i> 29	
Stock and work in progress	LIFT grants		-		(429)	
Stock and work in progress						
Receivables	CURRENT ASSETS			-		-
Cash and cash equivalents 17 4,034 (6.877) 4,177 (6.293) CREDITORS: Amounts falling due within one year 18 (34,669) (7,615) NET CURRENT LIABILITIES (27,792) (1,322) TOTAL ASSETS LESS CURRENT LIABILITIES 242,339 257,614 CREDITORS: Amounts falling due after more than one year 19 (59,673) (82,151) PROVISIONS FOR LIABILITIES AND CHARGES Other Provision 28 (565) (462) DEFERRED INCOME (565) (462) (462) DOUTH Grants 21 (149,282) (145,895) (9,458) Other grants 21 (9,346) (9,458) (155,353) NET ASSETS 23,473 19,648 EQUITY 22 1 1 1 Revenue reserves 21,331 17,654 1,934 Revenue reserves 2,139 1,993 1,993 Furniture reserves 2,139 1,993 1,993	Stock and work in progress	14	352		126	
CREDITORS: Amounts falling due within one year 18 (34,669) (7,615) NET CURRENT LIABILITIES (27,792) (1,322) TOTAL ASSETS LESS CURRENT LIABILITIES 242,339 257,614 CREDITORS: Amounts falling due after more than one year 19 (59,673) (82,151) PROVISIONS FOR LIABILITIES AND CHARGES (59,673) (462) (462) DEFERRED INCOME 28 (565) (462) (462) Description 21 (149,282) (145,895) (9,458) Other grants 21 (9,346) (9,458) (155,353) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 1 Revenue reserves 21,331 17,654 1,993 1,993 1,993 Furniture reserves 2,139 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993 1,993						
CREDITORS: Amounts falling due within one year 18 (34,669) (7,615) NET CURRENT LIABILITIES (27,792) (1,322) TOTAL ASSETS LESS CURRENT LIABILITIES 242,339 257,614 CREDITORS: Amounts falling due after more than one year 19 (59,673) (82,151) PROVISIONS FOR LIABILITIES AND CHARGES Other Provision 28 (565) (462) DEFERRED INCOME Social housing grants 21 (149,282) (145,895) Other grants 21 (9,346) (9,458) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 2 -	Cash and cash equivalents	17	4,034		4,177	
NET CURRENT LIABILITIES (27,792) (1,322) TOTAL ASSETS LESS CURRENT LIABILITIES 242,339 257,614 CREDITORS: Amounts falling due after more than one year 19 (59,673) (82,151) PROVISIONS FOR LIABILITIES AND CHARGES Other Provision 28 (565) (462) DEFERRED INCOME (565) (462) Social housing grants 21 (149,282) (145,895) Other grants 21 (9,346) (9,458) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 2 -			6,877		6,293	
TOTAL ASSETS LESS CURRENT LIABILITIES 242,339 257,614 CREDITORS: Amounts falling due after more than one year 19 (59,673) (82,151) PROVISIONS FOR LIABILITIES AND CHARGES Other Provision 28 (565) (462) DEFERRED INCOME Social housing grants 21 (149,282) (145,895) Other grants 21 (9,346) (9,458) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 (169,346) (175,353) Revenue reserves 21,331 17,654 Revaluation reserve 21,339 1,993 Furniture reserves 2 2,139 1,993 Furniture reserves 2 2,139 1,993	CREDITORS: Amounts falling due within one year	18	(34,669)		(7,615)	
TOTAL ASSETS LESS CURRENT LIABILITIES 242,339 257,614 CREDITORS: Amounts falling due after more than one year 19 (59,673) (82,151) PROVISIONS FOR LIABILITIES AND CHARGES Other Provision 28 (565) (462) DEFERRED INCOME Social housing grants 21 (149,282) (145,895) Other grants 21 (9,346) (9,458) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 (158,628) (155,353) Revenue reserves 21,331 17,654 Revaluation reserve 21,339 1,993 Furniture reserves 2 2,139 1,993 Furniture reserves 2 2,139 1,993 Furniture reserves 2 2,139 1,993	NET CLIDDENT LIADILITIES			(27.702)		(1 222)
CREDITORS: Amounts falling due after more than one year 19 (59,673) (82,151) PROVISIONS FOR LIABILITIES AND CHARGES Other Provision 28 (565) (462) DEFERRED INCOME (565) (145,895) (462) Social housing grants 21 (149,282) (145,895) (9,458) Other grants 21 (9,346) (9,458) (155,353) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 1 Revenue reserves 21,331 17,654 1,993 1,993 Furniture reserves 2 2 - -	NET CONNENT EIABIETTEC			(21,132)		(1,322)
PROVISIONS FOR LIABILITIES AND CHARGES Other Provision 28 (565) (462) DEFERRED INCOME (565) (462) Social housing grants 21 (149,282) (145,895) Other grants 21 (9,346) (9,458) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -	TOTAL ASSETS LESS CURRENT LIABILITIES			242,339		257,614
PROVISIONS FOR LIABILITIES AND CHARGES Other Provision 28 (565) (462) DEFERRED INCOME (565) (462) Social housing grants 21 (149,282) (145,895) Other grants 21 (9,346) (9,458) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -	CREDITORS: Amounts falling due after more than one					
Other Provision 28 (565) (462) DEFERRED INCOME Social housing grants 21 (149,282) (145,895) Other grants 21 (9,346) (9,458) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -	year	19		(59,673)		(82,151)
Other Provision 28 (565) (462) DEFERRED INCOME Social housing grants 21 (149,282) (145,895) Other grants 21 (9,346) (9,458) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -	PROVISIONS FOR LIABILITIES AND CHARGES					
DEFERRED INCOME Social housing grants 21 (149,282) (145,895) (9,458) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (155,353) (28	(565)		(462)	
DEFERRED INCOME Social housing grants 21 (149,282) (145,895) (9,458) Other grants (158,628) (155,353) (155,353) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -						
Social housing grants 21 (149,282) (9,346) (145,895) (9,458) Other grants (158,628) (155,353) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -				(565)		(462)
Other grants 21 (9,346) (9,458) (158,628) (155,353) NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -		21	(149 282)		(145 895)	
NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -						
NET ASSETS 23,473 19,648 EQUITY Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -				(158 628)		(155,353)
EQUITY 22 1 1 Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2 -				(100,020)		(100,000)
Share capital 22 1 1 Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2	NET ASSETS			23,473		19,648
Revenue reserves 21,331 17,654 Revaluation reserve 2,139 1,993 Furniture reserves 2	*-			_		_
Revaluation reserve 2,139 1,993 Furniture reserves 2 -	•	22				
Furniture reserves 2 -						
				,		1,993
23,413 19,648 ————————————————————————————————————						40.640
				23,413		19,048

The financial statements were approved by the Board of Management and authorised for issue and signed on their behalf on 23 August 2022.



Board Member



The notes on pages 22 to 48 form an integral part of these financial statements.

Type text he

PARENT STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2022

	Notes	£000	2022 £000	£000	2021 £000
NON-CURRENT ASSETS		2000		2000	2,000
Intangible assets	11		136		134
Housing properties - depreciated cost	12		262,287		251,251
Other tangible assets	12		1,978		1,965
			264,401		253,350
FIXED ASSET INVESTMENTS					
LIFT loans		_		<i>4</i> 29	
LIFT grants		-		(429)	
5					
RECEIVABLES: Amounts falling due after more than			=		-
one year	15		3,194		3,260
•			·		·
CURRENT ASSETS	14	314		106	
Stock and work in progress Receivables	16	2,579		2,058	
Cash and cash equivalents	17	3,567		3,652	
outh and outh equivalents	.,				
		6,460		5,816	
CREDITORS: Amounts falling due within one year	18	(34,490)		(7,508)	
NET CURRENT LIABILITIES			(28,030)		(1,692)
TOTAL ASSETS LESS CURRENT LIABILITIES			239,565		<u></u> 254,918
CREDITORS: Amounts falling due after more than one	9				
year	19		(59,641)		(82,108)
PROVISIONS FOR LIABILITIES AND SUARGES					
PROVISIONS FOR LIABILITIES AND CHARGES Other Provision	29.	(121)		(150)	
Other Provision	29.	(121)		(150)	
			(121)		(150)
DEFERRED INCOME			,		,
Social housing grants	21	(149,282)		(145,895)	
Other grants	21	(9,346)		(9,458)	
			(158,628)		(155,353)
NET ASSETS			21,175		17,307
FOURTY					
EQUITY Share capital	22		1		1
Revenue reserves	~~		21,174		17,306
			21,175		17,307

The financial statements were approved by the Board of Management and authorised for issue and signed on their behalf on 23 August 2022.







CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2022

	Notes		2022		2021
		£000	£000	£000	£000
Surplus for the Year			3,839		3,569
Adjustments for non-cash items:			-,000		2,000
Depreciation of tangible fixed assets	12	4,949		4,813	
Amortisation of intangible assets	11	28		21	
Amortisation of capital grants	21	(1,613)		(1,577)	
(Decrease)/increase in provisions		(29)		72	
Gain on disposal of tangible fixed assets		(745)		(15)	
Taxation	10	121		107	
Change in market value of investments		(146)		(549)	
			2,565		2,872
Interest receivable		(1)		(2)	
Interest payable	8	3,024	3,023	3,005	3,003
Operating cash flows before movements in					
working capital			9,427		9,444
Change in stock		(226)	0,	(43)	٥,
Change in debtors		(24)		(115)	
Change in creditors		(1,098)		2,092	
			(1,348)		1,934
Net each inflam from an audino estimate					
Net cash inflow from operating activities			8,079		11,378
Investing Activities					
Acquisition and construction of properties		(18,021)		(21,309)	
Purchase of Intangible Fixed Assets		(30)		(106)	
Purchase of other fixed assets		(79)		- 0.420	
Social housing grant received Social housing grant repaid		4,740 (272)		9,439 (146)	
Other grants received		(272)		(140)	
Other grants repaid		(7)		(2)	
Proceeds on disposal of housing properties		2,847		979	
Net cash outflow from investing activities			(10,821)		(11,145)
Financing Activities					
Loan Advances Received		7,435		5,550	
Interest received on cash and cash equivalents		1		2	
Interest paid on loans		(3,024)		(3,005)	
Loan principal repayments		(1,813)		(1,718)	
Net cash inflow from financing activities			2,599		829
(decrease)/increase in cash	23		(143)		1,062
Opening cash & cash equivalents			4,177		3,115
Closing cash & cash equivalents			4,034		4,177
Cash and cash equivalents as at 31 March			4.004		
Cash	23		4,034		4,177
			4,034		4,177

PARENT STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2022

	Notes	cana	2022	5000	2021
		£000	£000	£000	£000
Surplus for the Year			3,868		2,880
Adjustments for non-cash items:		4.040		4.707	
Depreciation of tangible fixed assets Amortisation of intangible assets	12 11	4,949 28		4,787 21	
Amortisation of capital grants	21	(1,613)		(1,577)	
(Decrease)/increase in provisions		(29)		76	
Gain on disposal of tangible fixed assets		(745)		(15)	
		·	2,590	-	3.292
Interest receivable			(144)		3,292 (146)
Interest payable	8		3,024		3,005
	-				
Operating cash flows before movements in					
working capital		(000)	9,338	(0.4)	9,031
Change in stock		(208)		(81)	
Change in debtors Change in creditors		(29) (1,183)		(84) 2,110	
Change in creditors		(1,103)	(4.400)	2,110	4.045
			(1,420)		1,945
Net cash inflow from operating activities			7,918		10,976
Investing Activities					
Acquisition and construction of properties		(18,021)		(21,309)	
Purchase of Intangible Fixed Assets		(30)		(106)	
Purchase of other fixed assets		(79) 4,740		9,439	
Social housing grant received Social housing grant repaid		(272)		9,439 (146)	
Investment in subsidiaries		(212)		(140)	
Other grants received		1		-	
Other grants repaid		(7)		(2)	
Proceeds on disposal of housing properties		2,847		979	
Net cash outflow from investing activities			(10,821)		(11,145)
Einanaina Astivitias					
Financing Activities Loan Advances Received		7,500		5,500	
Interest received on cash and cash equivalents		144		146	
Interest paid on loans		(3,024)		(3,005)	
Loan principal repayments		(1,802)		(1,718)	
Net cash inflow from financing activities			2,818		923
(decrease)/increase in cash	23		(85)		754
Opening cash & cash equivalents			3,652		2,898
Closing cash & cash equivalents			3,567		3,652
• · · · · · · · · · · · · · · · · · · ·					
Cash and cash equivalents as at 31 March			0.507		0.055
Cash	23		3,567		3,652
			3,567		3,652

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY AS AT 31 MARCH 2022

	Share Capital £000	Revaluation Reserve £000	Furniture Reserve	Revenue Reserve £000	Total £000
Balance as at 1 April 2020 Other movements	1	1,444 549	-	14,634 (549)	16,079 -
Surplus for the year	-	-	-	3,569	3,569
Balance as at 31 March 2021	<u> </u>	1,993	-	17,654	19,648
Balance as at 1 April 2021	1	1,993	_	17,654	19,648
Other movements	-	146	2	(162)	(14)
Surplus for the year	-	-	-	3,839	3,839
Balance as at 31 March 2022	1	2,139	2	21,331	23,473

PARENT STATEMENT OF CHANGES IN EQUITY AS AT 31 MARCH 2022

	Share Capital £000	Revenue Reserve £000	Total £000
Balance as at 1 April 2020	1	14,426	14,427
Surplus for the year	-	2,880	2,880
Balance as at 31 March 2021	1	17,306	17,307
Balance as at 1 April 2021	1	17,306	17,307
Surplus for the year	-	3,868	3,868
Balance as at 31 March 2022	1	21,174	21,175

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS

1. PRINCIPAL ACCOUNTING POLICIES

Legal status

The Association is registered under the Co-operative and Community Benefit Societies Act 2014, is registered by the Financial Conduct Authority, is registered with the Scottish Housing Regulator under the Housing (Scotland) Act 2010 and is a public benefit entity. The company is registered on The Scottish Charity Register, Charity Number SC042023. The company is registered in Scotland and the address of the Company's registereed office and principal place of business is Huntly House, 74 Huntly Street, Aberdeen, AB10 1TD.

The Association's principal activities and the nature of the operations are as described in the Report of the Board of Management.

Basis of accounting

These financial statements have been prepared in accordance with UK Generally Accepted Accounting Practice (UK GAAP) including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' ('FRS 102'), the Housing SORP 2014 'Statement of Recommended Practice for Registered Housing Providers' and comply with the Determination of Accounting Requirements 2019, and under the historical cost convention, modified to include investment properties at fair value.

The financial statements are prepared in Sterling (£) and are rounded to the nearest whole £'000 unless where otherwise stated.

Basis of consolidation

The Group financial statements consolidate the results of Grampian Housing Association Limited, and its subsidiary companies Kirkgate Developments Limited and TLC Housing Management Limited using acquisition accounting. The dormant subsidiaries are not included in the consolidation.

In accordance with FRS102, the association has taken advantage of the exemptions available under Section 33 of disclosing related party transactions with subsidiary undertakings.

Critical accounting estimates and areas of judgement

Preparation of the financial statements requires management to make critical judgements and estimates concerning the future. Estimates and judgements are continually evaluated and are based on historical experience, advice from qualified experts and other factors including expectations of future events that are believed to be reasonable under the circumstances.

The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are included below.

Critical accounting estimates:

Valuation of property and investment property

- · Management reviews its estimate of the useful lives of depreciable assets at each reporting date based on historical data and sector standards.
- · Management commissions an independent valuation of the investment properties on an annual basis.

Components of housing properties

- · Management reviews its asset components at each reporting date based on historical data and sector standards.
- · Management reviews its estimate of the useful lives of depreciable components at each reporting date based on historical data and sector standards.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

1. PRINCIPAL ACCOUNTING POLICIES (continued.)

Properties held for sale

· Management reviews the properties held as stock for sale to ensure the recoverability of the cost of the asset.

Allocation of costs for Shared Ownership developments

· Management reviews the shared historical costs and allocates on a pro-rata basis, reviewing this area annually

Impairment

- · Measurement of recoverable amount for impairment reviews
- · Cash generating units

Recoverable amount of rent arrears and other debtors

· Management reviews the arrears annually and on this basis, will set a level of outstanding debt against which a provision will be made

Going concern

The Group has a significant asset base matched by growing reserves. Recent cash flow forecasts covering a period of 1 year from the signing of these financial statements indicate that there are sufficient loan facilities in place to meet the Group's borrowing requirements. From quarterly reports, the Association receives sufficient information to react should adverse circumstances pose a threat to the Association and for this reason, a 1 year forecast is seen as appropriate. These forecasts include a level of investment in grant assisted social rental developments. On that basis, the Board of Management has a reasonable expectation that the Group has adequate resources to continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Revenue

Revenue comprises rental and service charge income receivable in the period from tenants and owner occupiers, fees and revenue based grants receivable from local authorities and the Scottish Government and fees from the provision of management services. It also includes lease income from commercial property and from the sale of properties within the shared ownership sector and tenants right to buy properties. It also includes grant income to subsidise wider agenda activities and fees from operating the government's Help to Buy schemes and sundry other income.

Rental income is recognised from the point when properties under development reach practical completion or otherwise become available for letting, net of any voids.

Income from sales of shared ownership properties and tenant right to buy properties is recognised at the point of legal completion of the transaction.

Revenue grants are receivable when the conditions for receipt of agreed grant funding have been met.

Government Grants

Government grants include grants receivable from the Scottish Government, local authorities and other government bodies. Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

Government grants received for housing properties are recognised in income over the useful economic life of the structure of the asset under the accruals model, with no amortisation in the year of addition.

On disposal of an asset for which government grant was received, where there is no obligation to repay the grant, then any unamortised grant remaining is derecognised as a liability and recognised as income. Where there is a requirement to repay a grant, a liability is included in the Statement of Financial Position to recognise this obligation.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (Continued)

1. PRINCIPAL ACCOUNTING POLICIES (continued.)

Other Grants

Grants received from non-government sources are recognised using the performance model. Grants are recognised as income when the associated performance conditions are met.

Interest Income

Interest income is accrued on a time-apportioned basis, by reference to the principal outstanding at the effective interest rate.

Investment Income

Investment income is recognised on an accruals basis.

Development costs and allowances

Development allowances are intended to finance certain internal administrative costs relating to the acquisition and development of housing land and buildings for approved schemes. Notional development allowances become available in instalments according to the progress of work on the scheme and are included in HAG or are treated as deferred allowances in accruals and deferred income while development costs are added to housing properties. Deferred development allowances are used to fund future development costs.

Deferred Income

Income received in advance for commercial properties (in the form of a grassum) and for housing properties from the Foyer is treated as deferred income and released to the income and expenditure account over the period to which the rent relates.

Intangible Assets and Goodwill

All intangible assets shall be considered to have a finite useful life. The use of an intangible asset that arises from contractual or other legal rights shall not exceed the period of the contractual or other legal rights, but may be shorter depending on the period over which the entity expects to use the asset. The intangible assets are amortised to write down the cost of each asset to its estimated residual value, based on the straight line basis over the estimated years of the asset's life.

Tangible fixed assets - housing properties

Housing properties are properties for the provision of social housing or to otherwise provide social benefit and are principally properties available for rent and shared ownership.

Completed housing and shared ownership properties are stated at cost less accumulated depreciation and impairment losses.

Cost includes the cost of acquiring land and buildings and expenditure incurred during the development period.

Works to existing properties which replace a component that has been treated separately for depreciation purposes, along with those works that enhance the economic benefits of the assets are capitalised as improvements. Such enhancements can occur if improvements result in either:

- · An increase in rental income
- · A material reduction in future maintenance costs; or
- · A significant extension to the life of the property.

Shared ownership properties are split proportionally between fixed assets and current assets based on the element relating to expected first tranche sales. The first tranche portion is classed as a current asset and related sales proceeds are included in turnover. The remaining element is classed as a fixed asset and included in housing properties at cost, less any provisions needed for depreciation or impairment. Where the first tranche has been sold prior to the acquisition of the properties, these are included in fixed assets only.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (Continued)

1. PRINCIPAL ACCOUNTING POLICIES (Continued.)

Investment properties

Investment properties, (including properties held under an operating lease) consist of commercial properties and properties not held for social benefit. These properties are initially measured at cost and subsequently measured at fair value. Changes in fair value are recognised in income and expenditure.

The Companies Act 2006 requires all properties to be depreciated. However, this requirement conflicts with the generally accepted accounting principle set out in FRS 102. The Board of Management consider that, because investment properties are not held for consumption, but for their investment potential, to depreciate them would not give a true and fair view.

If this departure from the Companies Act 2006 had not been made in order to give a true and fair view, the surplus/deficit for the financial year would have been reduced by depreciation. However, the amount of depreciation cannot reasonably be quantified because depreciation is only one of the many factors reflected in the annual valuation and the amount relating to the depreciation of the property cannot be separately identified.

Depreciation of housing properties

The Association separately identifies the major components of its housing properties and charges depreciation so as to write-down the cost of each component to its estimated residual value, based on a straight line basis over the estimated years of the component's life.

Useful Economic Life

	Oseiui Economic Liie
Component Name	Depreciation Rate
Land	Not Depreciated
Assets under construction	Not Depreciated
Structure	100 years
Roofs	60 years
Kitchens	15 years
Bathrooms	25 years
Windows and Doors	25 years
Lifts	20 years
Heating Systems	25 years
Door Entry Systems	15 years
Electrics	20 years
Boilers	12 years
Insulation	25 years

No depreciation is charged on these assets in the year of purchase, but a full year's charge is made on the year of disposal.

Impairments of fixed assets

An assessment is made at each reporting date of whether there are indications that a fixed asset (including housing properties) may be impaired or that an impairment loss previously recognised has fully or partially reversed. If such indications exist, Grampian estimates the recoverable amount of the asset.

Shortfalls between the carrying value of fixed assets and their recoverable amounts, being the higher of fair value less costs to sell and value-in-use of the asset based on its service potential are recognised as impairment losses in the income and expenditure account.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Reversals of impairment losses are recognised in income and expenditure. On reversal of an impairment loss, the depreciation or amortisation is adjusted to allocate the asset's revised carrying amount (less any residual value) over its remaining useful life.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (Continued)

1. PRINCIPAL ACCOUNTING POLICIES (Continued.)

Other tangible fixed assets

Tangible fixed assets are initially measured at cost, net of depreciation and any impairment losses. Depreciation is provided on all tangible fixed assets, other than freehold land and investment properties, at rates calculated to write off the cost or valuation of each asset to its estimated residual value on a straight line basis over its expected useful life as follows:

100 years

Asset Category Depreciation Rate

Freehold land and buildings
Freehold land and buildings improvements

Freehold land and buildings improvements 15 years
Commercial properties 100 years
Commercial properties improvements 15 years

Heritable property

50 years
Plant, machinery, fixtures and motor vehicles

3 to 5 years

Computer hardware and software 4 years

Residual value is calculated on prices prevailing at the report date, after estimating costs of disposal, for the asset as if it were at the age and in the condition expected at the end of its useful life.

No depreciation is charged on these assets in the year of purchase, but a full year's charge is made in the year of disposal.

Borrowing costs

General and specific borrowing costs directly attributable to the acquisition and construction of qualifying properties are added to the cost of those properties until such a time as the properties are ready for their intended use or sale. All other borrowing costs are expensed as incurred.

Stocks

Stocks are valued at the lower of cost and net realisable value.

Taxation and deferred tax

Grampian Housing Association Limited has charitable status and is registered with the Office of Scottish Charities Regulator and is therefore exempt from paying Corporation Tax on charitable activities. Kirkgate Developments Limited and TLC Housing Maintenance Limited are still liable to tax.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Deferred tax is recognised in the Statement of Comprehensive Income on revaluations where at the balance sheet date there is a binding agreement to sell the asset and the gain or loss expected to arise on sale has been recognised.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (Continued)

1. PRINCIPAL ACCOUNTING POLICIES (Continued.)

VAT

The Association is VAT registered, however a large portion of income, namely rents, is exempt for VAT purposes therefore giving rise to a Partial Exemption calculation. Expenditure is shown inclusive of VAT. Kirkgate Developments Limited and TLC Housing Maintenance Limited are part of the same VAT group.

Deposits and liquid resources

Cash comprises cash in hand and deposits repayable on demand less overdrafts repayable on demand. Liquid resources are current asset investments that are disposable without curtailing or disrupting the business and are readily convertible into known amounts of cash at or close to their carrying value.

Leases

All leases are operating leases and the annual rentals are charged to income and expenditure on a straight line basis over the lease term.

Rent free periods or other incentives received for entering into an operating lease are accounted for as a reduction to the expense and are recognised on a straight-line basis over the lease term.

Employee benefits

The costs of short term employee benefits are recognised as a liability and an expense.

Employees are entitled to carry forward up to 5 days of any unused holiday entitlement at the reporting date. The cost of any unused entitlement is recognised in the period in which the employee's services are received.

The best estimate of the expenditure required to settle an obligation for termination benefits is recognised immediately as an expense when the Association is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

Retirement benefits

Defined contribution plans

At 31 March 2022 the Association only operates defined contribution schemes and the amounts charged to income and expenditure are the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments.

Loan arrangement fees

Loan arrangement fees are amortised over the term of the loan to which they relate and prior year figures are adjusted to reallocate issue costs.

Financial instruments

The Association has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102, in full, to all of its financial instruments. Financial assets and financial liabilities are recognised when the Association becomes a party to the contractual provisions of the instrument and are offset only when the Association currently has a legally enforceable right to set off the recognised amounts and intends either to settle on a net basis, or to realise the assets and settle the liability simultaneously.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (Continued)

1. PRINCIPAL ACCOUNTING POLICIES (Continued.)

Financial assets

Debtors which are receivable within one year and which do not constitute a financing transaction are initially measured at the transaction price. Trade debtors are subsequently measured at amortised cost, being the transaction price less any amounts settled and any impairment losses. Where the arrangement with a trade debtor constitutes a financing transaction, the debtor is initially and subsequently measured at present value of future payments discounted at a market rate of interest for a similar debt instrument.

A provision for impairment of debtors is established when there is objective evidence that the amounts due will not be collected according to the original terms of the contract. Impairment losses are recognised in profit or loss for the excess of the carrying value of the trade debtor over the present value of the future cash flows discounted using the original effective interest rate. Subsequent reversals of an impairment loss that objectively relate to an event occurring after the impairment loss was recognised, are recognised immediately in income and expenditure.

Financial liabilities

Trade creditors payable within one year that do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled. Where the arrangement with a trade creditor constitutes a financing transaction, the creditor is intiially and subsequently measured at the present value of future payments discounted at a market rate of interest for a similar instrument.

Borrowings

Borrowings are initially recognised at the transaction price, including transaction costs, and subsequently measured at amortised cost using the effective interest method. Interest expense is recognised on the basis of the effective interest method and is included in interest payable and other similar charges.

Commitments to receive a loan are measured at cost less impairment.

Derecognition of financial assets and liabilities

A financial asset is derecognised only when the contractual rights to cash flows expire or are settled, or substantially all the risks and rewards of ownership are transferred to another party, or if some significant risks or rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party. A financial liability (or part thereof) is derecognised when the obligation specified in the contract is discharged, cancelled or expires. Any financial impact of discharging a liability is expensed in the year.

Provisions

Provisions are recognised when the Association has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and that obligation can be estimated reliably.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value for money is material, the provision is based on the present value of those amounts, discounted at the pretax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

Reserves

The Association establishes restricted funds for specific purposes where their use is subject to restrictions imposed by third parties.

Business Combination

Assets and liabilities acquired through a business combination are recognised at fair value. Combinations which are for £nil consideration are treated as a combination that is in substance a gift with any excess of fair value of the assets received over the fair value of the liabilities acquired being recognised as income within the Statement of Comprehensive Income.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

2. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT - GROUP

	Notes	Turnover £000	Operating costs	2022 Operating surplus / (deficit) £000	Turnover £000	Operating costs	2021 Operating surplus / (deficit) £000
Affordable letting activities	3	19,654	13,521	6,133	19,378	13,627	5,751
Other Activities	4	2,318	2,359	(41)	2,275	1,911	364
Total		21,972	15,880	6,092	21,653	15,538	6,115

3. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM AFFORDABLE LETTING ACTIVITIES - GROUP

	General Needs Housing £000	Shared Ownership £000	2022 Total £000	2021 Total £000
Revenue from Lettings	2000	2000	2000	2000
Rent receivable net of service charges	16,242	1,173	17,415	17,134
Service charges receivable	730	130	860	834
Gross income from rent and service charges	16,972	1,303	18,275	17,968
Less: Rent losses from voids	219	15	234	168
Income from rents and service charges	16,753	1,288	18,041	17,800
Grants released from deferred income	1,492	121	1,613	1,578
Total turnover from affordable letting activities	18,245	1,409	19,654	19,378
Expenditure on affordable letting activities				
Management and maintenance administration costs	4,208	138	4,346	4,336
Service costs	1,000	-	1,000	902
Planned and cyclical maintenance, including major repairs	968	-	968	1,353
Reactive maintenance costs	2,246	-	2,246	2,149
Bad Debts - rents and service charges	66	14	80	176
Depreciation of affordable let properties	4,704	177	4,881	4,711
Operating costs of affordable letting activities	13,192	329	13,521	13,627
Operating surplus on affordable letting activities	5,053	1,080	6,133	5,751
2021	4,614	1,137		

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

2. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT - PARENT

	Notes	Turnover £000	Operating costs	2022 Operating surplus / (deficit) £000	Turnover £000	Operating costs	2021 Operating surplus / (deficit) £000
Affordable letting activities	3	19,654	13,521	6,133	19,378	13,627	5,751
Other Activities	4	1,605	1,827	(222)	1,479	1,506	(27)
Total		21,259	15,348	5,911	20,857	15,133	5,724

3. PARTICULARS OF TURNOVER, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM AFFORDABLE LETTING ACTIVITIES - PARENT

	General Needs Housing £000	Shared Ownership £000	2022 Total £000	2021 Total £000
Revenue from Lettings				
Rent receivable net of service charges	16,242	1,173	17,415	17,134
Service charges receivable	730	130	860	834
Gross income from rent and service charges	16,972	1,303	18,275	17,968
Less: Rent losses from voids	219	15	234	168
Income from rents and service charges	16,753	1,288	18,041	17,800
Grants released from deferred income	1,492	121	1,613	1,578
Total turnover from affordable letting activities	18,245	1,409	19,654	19,378
Expenditure on affordable letting activities				
Management and maintenance administration costs	4,208	138	4,346	4.336
Service costs	1,000	-	1,000	902
Planned and cyclical maintenance, including major repairs	968	-	968	1,353
Reactive maintenance costs	2,246	-	2,246	2,149
Bad Debts - rents and service charges	66	14	80	176
Depreciation of affordable let properties	4,704	177	4,881	4,711
Operating costs of affordable letting activities	13,192	329	13,521	13,627
Operating surplus on affordable letting activities	5,053	1,080	6,133	5,751
2021	4,614	1,137		

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

4. PARTICULARS OF REVENUE, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES - GROUP

	Grants from Scottish Ministers £000	Other revenue grants	Other income £000	Total Turnover £000	Operating costs - bad debts	Other operating costs	Operating surplus / (deficit) 2022 £000	Operating surplus / (deficit) 2021 £000
Wider role activities	-	31	-	31	-	417	(386)	(355)
Investment property activities	-	-	693	693	-	525	168	442
Factoring Contracted out services undertaken for registered social	-	-	409	409	37	619	(247)	(67)
landlords	-	-	108	108	-	7	101	(2)
Contracted out services undertaken for other organisations	-	-	195	195	-	364	(169)	(102)
NSSE/Help to Buy	1	4	-	5	-	-	5	37
Other activities	78	29	770	877		390	487	411
Total From Other Activities		64	2,175	2,318	37	2,322	(41)	364
2021	80	56	2,139	2,275	10	1,901	364	

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

4. PARTICULARS OF REVENUE, OPERATING COSTS AND OPERATING SURPLUS OR DEFICIT FROM OTHER ACTIVITIES - PARENT

	Grants from Scottish Ministers £000	Other revenue grants	Other income £000	Total Turnover £000	Operating costs - bad debts	Other operating costs	Operating surplus / (deficit) 2022 £000	Operating surplus / (deficit) 2021 £000
Wider role activities	-	31	-	31	-	417	(386)	(355)
Factoring	-	-	409	409	37	619	(247)	(67)
Contracted out services undertaken for registered social								
landlords	-	-	88	88	-	-	88	49
Contracted out services undertaken for other organisations	-	-	195	195	-	364	(169)	(102)
NSSE/Help to Buy	1	4	-	5	-	-	5	37
Other activities	78	29	770	877		390	487	411
Total From Other Activities		64	1,462	1,605	37	1,790	(222)	(27)
2021	80	56	1,343	1,479	10	1,496	(27)	

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

The Officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Board of Management, managers and employees of the Group. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 32 33 Compensation payable to Officers for loss of office 75 52 Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) 133 166 Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) 136 177 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 136 177 Total emoluments paid to key management personnel 459 363 The number of Officers, including the highest paid Officer, who received emoluments, including the following ranges: Pension of Officers, including the highest paid Officer, who received emoluments including the following ranges: Pension to F70,000 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	OFFICERS' EMOLUMENTS - GROUP		
The Officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Board of Management, managers and employees of the Group. Aggregate emoluments payable to Officers with emoluments greater than £60,000			2021
Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions made on behalf of Officers with emoluments greater than £60,000 32 33 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) 133 106 Emoluments payable to Chief Executive (Resigned 30 June 2021) 133 106 Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) 146 177 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 156 177 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 156 177 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to Executive (Resigned 30 June 2021) 157 Total emoluments payable to Executive (Resigned 30 June 2021) 157 Total emoluments payable to Executive (Resigned 30 June 2021) 157 Total emoluments payable to Officers with emoluments greater than £60,000 157 Total emoluments payable to Officers with emoluments greater than £60,000 157 Total emoluments payable to Officers with emoluments greater than £60,000 157 Total emoluments payable to Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 157 Total emoluments payable to the Chief Executive (Resi		£000	£000
(excluding pension contributions) 427 330 Pension contributions made on behalf of Officers with emoluments greater than £60,000 32 33 Compensation payable to Officers for loss of office 75 - Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) 133 106 Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) 136 117 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 136 117 Total emoluments payable to key management personnel 459 363 The number of Officers, including the highest paid Officer, who received emoluments, including to contributions, over £60,000 was in the following ranges:- Number Number £60,001 to £70,000 2 1 1 2 1 1 2 1 1 2 2 1 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	·		
Pension contributions made on behalf of Officers with emoluments greater than £60,000 32 33 Compensation payable to Officers for loss of office 75			
Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges: Number Num	(excluding pension contributions)	427	330
Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- **Number** **Num	Pension contributions made on behalf of Officers with emoluments greater than £60,000	32	33
contributions) 133 106 Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) 3 11 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 136 117 Total emoluments paid to key management personnel 459 363 The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- Number Number Number £60,001 to £70,000 2 1 2 1 2 1 2 1 2 1 2 1 2 2 1 2 1 2 1 2 1 2 1 2 1 2 1 2 2 1 2 2 1 2 2 1 2 2 1 2 2 1 2 2 1 2 2 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Compensation payable to Officers for loss of office	75	
Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) 136 117 136 117 136 117 136 136 117 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 136 13		133	106
Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- Number Number Number £60,001 to £70,000 2 1 2 2 1 2 2 2 2 2		3	11
The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- Number Number E60,001 to £70,000 2 1 2 2 1 2 2 2 1 2 2	Total emoluments payable to the Chief Executive (Resigned 30 June 2021)	136	117
Number Number Number E60,001 to £70,000 2 1 2 2 2 2 2 2 2 2	Total emoluments paid to key management personnel	459	363
£60,001 to £70,000 2 1 £80,001 to £90,000 - 2 £90,001 to £100,000 2 - £100,001 to £140,000 1 - £110,001 to £140,000 1 - OFFICERS' EMOLUMENTS - PARENT 2022 £000 £000 £000 The Officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) 427 330 Pension contributions made on behalf of Officers with emoluments greater than £60,000 32 33 Compensation payable to Officers for loss of office 75 - Emoluments payable to Officers for loss of office 133 106 Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) 3 11 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 136 117 Total emoluments paid to key management personnel 459 363 The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges		ents, includir	ng pensior
£80,001 to £90,000 - 2 £90,001 to £100,000 2 - £100,001 to £140,000 - - CFFICERS' EMOLUMENTS - PARENT 2022 E000 The Officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) 427 330 Pension contributions made on behalf of Officers with emoluments greater than £60,000 32 33 Compensation payable to Officers for loss of office 75 - Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) 133 106 Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) 3 11 Total emoluments payable to Chief Executive (Resigned 30 June 2021) 136 117 Total emoluments paid to key management personnel 459 363 The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- Number Number £80,001 to £70,000 2 <t< td=""><td></td><td>Number</td><td>Number</td></t<>		Number	Number
£90,001 to £110,000 2 - £100,001 to £110,000 - 1 £110,001 to £140,000 - 1 - - 1 £110,001 to £140,000 1 - - - 1 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		2	
### 100,001 to £110,000		-	2
### 110,001 to £140,000 Comparison of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) 427 330 332 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333 333		_	1
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The Officers are defined in the Co-operative and Community Benefit Societies Act 2014 as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 2 33 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel 459 363 The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- Number Number \$60,001 to £70,000 2 1 £80,001 to £90,000 2 2 £90,001 to £100,000 2 2 £90,001 to £100,000 3 2 £100,001 to £110,000 1 1			
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(excluding pension contributions)427330Pension contributions made on behalf of Officers with emoluments greater than £60,0003233Compensation payable to Officers for loss of office75-Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions)133106Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021)311Total emoluments payable to the Chief Executive (Resigned 30 June 2021)136117Total emoluments paid to key management personnel459363The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:-NumberNumber£60,001 to £70,00021£80,001 to £90,00021£90,001 to £100,0002-£100,001 to £110,000-1			
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Compensation payable to Officers for loss of office 75 - Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) 133 106 Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) 3 11 Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 136 117 Total emoluments paid to key management personnel 459 363 The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- Number Number £60,001 to £70,000 2 1 £80,001 to £90,000 - 2 £90,001 to £100,000 - 1 £100,001 to £110,000 - 1	as the members of the Board of Management, managers and employees of the Association.		
Compensation payable to Officers for loss of office 75	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000	£000	£000
Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- Number Number	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000	£000	9003
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Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 136 117 Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emoluments, including contributions, over £60,000 was in the following ranges:- Number £60,001 to £70,000 £80,001 to £90,000 £80,001 to £100,000 £90,001 to £110,000 Analogous Ana	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000	£000 427 32	330
Total emoluments payable to the Chief Executive (Resigned 30 June 2021) 136 117 Total emoluments paid to key management personnel 459 363 The number of Officers, including the highest paid Officer, who received emoluments, including contributions, over £60,000 was in the following ranges:- Number Number £60,001 to £70,000 2 1 £80,001 to £90,000 - 2 £90,001 to £100,000 2 - £100,001 to £110,000 - 1	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office	£000 427 32	330
Total emoluments paid to key management personnel 459 363 The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- Number Number Number	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions)	427 32 75	330 33 -
The number of Officers, including the highest paid Officer, who received emoluments, including pension contributions, over £60,000 was in the following ranges:- Number Number Number	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions)	427 32 75	330 33
contributions, over £60,000 was in the following ranges:- Number Number £60,001 to £70,000 2 1 £80,001 to £90,000 - 2 £90,001 to £100,000 2 - £100,001 to £110,000 - 1	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021)	427 32 75 133 3	330 33
£60,001 to £70,000 2 1 £80,001 to £90,000 - 2 £90,001 to £100,000 2 - 1	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel	427 32 75 133 3 136 459	330 33 - 106 11 117 363
£80,001 to £90,000 - 2 £90,001 to £100,000 2 - £100,001 to £110,000 - 1	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emoluments	427 32 75 133 3 136 459 nents, including	330 33
£90,001 to £100,000 2 - 1	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emolum contributions, over £60,000 was in the following ranges:-	### ##################################	330 333
£100,001 to £110,000 - 1	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emolum contributions, over £60,000 was in the following ranges:-	### ##################################	330 333 - 106 11 117 363 ng pensior Numbe
	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emolum contributions, over £60,000 was in the following ranges:-	427 32 75 133 3 136 459 nents, includin	330 333 - 106 11 117 363 ng pensior Numbel 1
	as the members of the Board of Management, managers and employees of the Association. Aggregate emoluments payable to Officers with emoluments greater than £60,000 (excluding pension contributions) Pension contributions made on behalf of Officers with emoluments greater than £60,000 Compensation payable to Officers for loss of office Emoluments payable to Chief Executive (Resigned 30 June 2021) (excluding pension contributions) Pension contributions paid on behalf of the Chief Executive (Resigned 30 June 2021) Total emoluments payable to the Chief Executive (Resigned 30 June 2021) Total emoluments paid to key management personnel The number of Officers, including the highest paid Officer, who received emolum contributions, over £60,000 was in the following ranges:- £60,001 to £70,000 £80,001 to £90,000 £90,001 to £100,000	427 32 75 133 3 136 459 nents, includin	33 106 11 117 363 ng pension Number 1 2

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

6. EMPLOYEE INFORMATION - GROUP		
	2022	2021
Average monthly number of full time equivalent persons employed during	No.	No.
the year	114	113
Average total number of employees employed during the year	121	120
Staff costs were: Wages and salaries National insurance costs	£000 4,089 373	£000 3,895 348
Pension costs	4,794	315 4,558
6. EMPLOYEE INFORMATION - PARENT		
O. LINI LOTEL IN CHINATION TAKENT		
	2022 No.	2021 No.
Average monthly number of full time equivalent persons employed during the year	95	94
Average total number of employees employed during the year	102	101
Staff costs were:	£000	£000
Wages and salaries	3,479	3,344
National insurance costs	322	307
Pension costs	289	280
	4,090	3,931

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

7. GAIN ON SALE OF HOUSING S	СТОСК				
	Gro	oup	Pare	Parent	
	2022	2021	2022	2021	
	£000	£000	£000	£000	
Sales proceeds	3,211	1,022	3,211	1,022	
Cost of sales	2,466	1,007	2,466	1,007	
Gain on sale of housing stock	_ 745	15	745	15	

Grou	р	Parer	ıt
2022	2021	2022	2021
£000	£000	£000	£000
3,194	3,163	3,194	3,163
1	4	1	4
3,195	3,167	3,195	3,167
(171)	(162)	(171)	(162)
3,024	3,005	3,024	3,005
	2022 £000 3,194 1 3,195 (171)	£000 £000 3,194 3,163 1 4 3,195 3,167 (171) (162)	2022 2021 2022 £000 £000 £000 3,194 3,163 3,194 1 4 1 3,195 3,167 3,195 (171) (162) (171)

The capitalisation rate of capitalised development period interest was 2% (2021 - 5%).

9.	SURPLUS FOR THE YEAR				
		Grou	р	Paren	t
		2022	2021	2022	2021
	Surplus For The Year is stated after charging/(crediting):	£000	£000	£000	£000
	Depreciation - non-current assets	4,950	4,813	4,949	4,787
	Amortisation of intangible assets	28	21	28	21
	Auditors' remuneration - audit services	20	25	20	19
	Auditors' remuneration - other services	5	3	5	1
	Operating lease rentals - land & buildings	15	15	15	15

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

10. CORPORATION TAX

	Grou	р
	2022	2021
Analysis of Charge in Year Current Tax:	£000	£000
Current tax on income for the year	-	_
Adjustments in respect of previous years	(8)	-
Total current tax	(8)	
Deferred tax movement	129	107
Tax on surplus on ordinary activities	121	107
Factors affecting the charge charge for the current year		
The current tax charge for the year differs from the charge calculated at the UK of 19%). The difference is explained below:	corporation tax rate of 19	9% (2020 -
	2022	2021
	£000	£000
Surplus on ordinary activities before tax	3,960	3,676
Less current year charity profit	(3,868)	(2,880)
	92	796
Effects of:		
Profit on ordinary activities multipled by standard rate of corporation tax in the		
UK 19% (2021 - 19%)	17	151
Adjustments closing deferred tax to average rate	104	(44)
Total current tax charge above	121	107
Deferred taxation		
The movement in the deferred taxation account consists of the tax effect of timin	g differences in respect	of:
	2022	2021
Delegan by the state of the sta	£000	£000
Balance brought forward Income and expenditure account movement arising during the year	316 121	209 107
Difference in movement between Statement of Financial position and	121	107
Statement of comprehensive income	7	-
Balance carried forward	444	316
The balance of the deferred taxation account consists of the tax effect of timing in	n respect of:	
	2022	2021
Effect of the office all a consequence law of the office of the office of	£000	£000
Effect of taxation allowances over depreciation of fixed assets	58 277	45 271
Capital gains Difference in movement between Statement of Financial position and	377	271
Statement of comprehensive income	9	_
Deferred tax liability/(assets)	444	316
Dolottod tax liability/(associs)		310

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

11.	Intangible assets - Group and parent	Computer software under construction £000	Computer software £000	Total £000
	COST			
	At 1 April 2021	36	541	577
	Additions	22	44	66
	Eliminated on disposals	(36)	-	(36)
	At 31 March 2022	22	585	607
	AMORTISATION			
	At 1 April 2021	-	(443)	(443)
	Charge for year	-	(28)	(28)
	Eliminated on disposal	-	-	-
	At 31 March 2022		(471)	(471)
	7KOT Maron 2022			
	NET BOOK VALUE			
	At 31 March 2022	22	114	136
	At 31 March 2021	36	98	134

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

12. NON-CURRENT ASSETS - Group

(a) Housing Properties	Housing Properties Held for Letting £000	Housing Properties In course of Construction £000	Shared Ownership Completed £000	Total £000
COST				
At 1 April 2021	266,283	27,193	23,109	316,585
Additions	2,903	15,088	30	18,021
Disposals	(1,347)	-	(2,074)	(3,421)
Transfers	24,455	(24,084)	(371)	
At 31 March 2022	292,294	18,197	20,694	331,185
DEPRECIATION				
At 1 April 2021	61,994	-	3,340	65,334
Charge for Year	4,706	-	177	4,883
Transfers	20	-	(20)	-
Disposals	(1,084)		(235)	(1,319)
At 31 March 2022	65,636		3,262	68,898
NET BOOK VALUE				
At 31 March 2022	226,658	18,197	17,432	262,287
At 31 March 2021	204,289	27,193	19,769	251,251
	202	2	202)1
	Component	Improvement /	Component	Improvement /
Expenditure on Existing Properties	replacement	Repairs	replacement	Repairs
	£000	£000	£000	£000
Amounts capitalised	2,749	-	1,919	-
Amounts charged to the statement of		040		4.005
comprehensive income		919		1,305

Included in the net book value of housing properties are long leasehold properties of £26,431,000 (2021 - £15,731,000). All other housing properties are heritable.

The aggregate amount of finance costs included in the cost of housing properties amounted to £1,028,000 (2021 - £857,000).

Development administration costs capitalised amounted to £76,000 (2021 - £42,000) and development allowances amounted to £86,000 (2021 - £45,000).

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

12. NON-CURRENT ASSETS

(a) Housing Properties Parent	Housing Properties Held for Letting £000	Housing Properties In course of Construction £000	Shared Ownership Completed £000	Total £000
COST				
At 1 April 2021	266,283	27,193	23,109	316,585
Additions	2,903	15,088	30	18,021
Disposals	(1,347)	-	(2,074)	(3,421)
Transfers	24,455	(24,084)	(371)	
At 31 March 2022	292,294	18,197	20,694	331,185
DEPRECIATION		· <u></u>		
At 1 April 2021	61,994	-	3,340	65,334
Charge for Year	4,706	-	177	4,883
Transfers	20	-	(20)	-
Disposals	(1,084)		(235)	(1,319)
At 31 March 2022	65,636		3,262	68,898
NET BOOK VALUE				
At 31 March 2022	226,658	18,197	17,432	262,287
At 31 March 2021	204,289	27,193	19,769	251,251

	202	22	2021		
	Component	Improvement /	Component	Improvement	
Expenditure on Existing Properties	replacement	Repairs	replacement	/ Repairs	
	£000	£000	£000	£000	
Amounts capitalised Amounts charged to the statement of	2,749	-	1,919	-	
comprehensive income	-	919	-	1,305	

Included in the net book value of housing properties are long leasehold properties of £26,431,000 (2021 - £15,731,000). All other housing properties are heritable.

Additions to housing properties include capitalised development administration costs of £76,000 (2021-£42,000)

The Association's lenders have standard securities over housing property with a carry value of £29,512,000 (2021 - £29,611,000).

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

12. NON CU	2. NON CURRENT ASSETS (continued)							
` ,	er tangible - Group	Office Premises £000	Furniture & Equipment £000	Machinery & Equipment £000	Computer Equipment £000	Total £000		
COST								
At 1 Apr	il 2021	3,337	400	107	140	3,984		
Addition		<u>-</u>	-		<u>79</u>	79		
At 31 M	arch 2022	3,337	400	107	219	4,063		
DEPRE	CIATION				· <u> </u>			
At 1 Apr	il 2021	1,395	398	94	129	2,016		
Charge	for year	56		8	3	67		
At 31 M	arch 2022	1,451	398	102	132	2,083		
NET BO	OK VALUE							
At 31 M	arch 2022	1,886	2	5	87	1,980		
At 31 M	arch 2021	1,942	2	13	11	1,968		

Included in heritable land and buildings is land costing £250,000. Net interest capitalised in tangible fixed assets at 31 March 2022 amounted to £515,000 (2021 - £515,000). Interest of £nil was capitalised in the year (2021 - £nil).

(b) Other tangible assets - Parent	Office Premises £000	Furniture & Equipment £000	Machinery & Equipment £000	Computer Equipment £000	Total £000
COST					
At 1 April 2021	3,337	381	40	140	3,898
Additions	-	-	-	79	79
At 31 March 2022	3,337	381	40	219	3,977
DEPRECIATION					
At 1 April 2021	1,395	382	27	129	1,933
Charge for year	56	(1)	8	3	66
At 31 March 2022	1,451	381	35	132	1,999
					·
NET BOOK VALUE					
At 31 March 2022	1,886	-	5	87	1,978
At 31 March 2021	1.042	(1)	12		1.065
At 31 March 2021	1,942	(1)	13	11	1,965

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

13.	FIXED ASSET INVESTMENTS - GROUP AND PARENT		
		2022	2021
		£000	£000
	Investment properties	5,728	5,583
		5,728	5,583

Subsidiary Undertakings

Grampian Housing Association has the following wholly owned subsidiary undertakings. Kirkgate Developments Limited develops and manages properties for sale, mid-market and market rent properties, as well as developing opportunities for social enterprise and commercial and community facilities. TLC Housing Maintenance Limited provides maintenance services to its parent. Kirkgate Homes Limited and Grampian Community Energy Limited are dormant. The registered offices of the subsidiaries is Huntly House, 74 Huntly Street, Aberdeen, AB10 1TD.

	2022		2021	
		Profit /		Profit /
	Reserves	(Loss)	Reserves	(Loss)
	£000	£000	£000	£000
Kirkgate Developments Limited	2,689	90	2,599	749
TLC Housing Maintenance Limited	(270)	2	(272)	(74)
Kirkgate Homes Limited	2	-	2	-
Grampian Community Energy Limited	1	-	1	-
Investment Properties				
			2022	2021
			£000	£000
At 1 April 2021			5,583	5,034
Revaluations taken to the statement of comprehensive i	ncome		146	549
At 31 March 2022			5,728	5,583

Investment properties, which are all freehold, were valued on a desktop basis at 31 March 2022 by J & E Shepherd, Chartered Surveyors, previously valued by F G Burnett Property Consultants, in accordance with the Royal Institution of Chartered Surveyors ('RICS') Appraisal and Valuation Manual.

On a historical cost basis these fixed assets would have been included at a cost of £3,867,000 (2021 - £3,867,000) and aggregate depreciation of £818,000 (2021 - £795,000).

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

14. STOCK AND WORK IN PROGRESS				
	GROUP		PAREN	IT
	2022	2021	2022	2021
	£000	£000	£000	£000
Properties for sale	75	106	75	106
Stock of maintenance materials	277	20	239	-
	352	126	314	106

15. RECEIVABLE AMOUNTS DUE AFTER MORE TH	IAN ONE YEAR			
	GROUP		PARE	NT
	2022	2021	2022	2021
	£000	£000	£000	£000
Loans due from subsidiary	-	-	3,194	3,260

Loans to subsidiary companies are at a commercial rate with defined payback terms.

16. RECEIVABLES				
	GROUF)	PARE	NT
	2022	2021	2022	2021
	£000	£000	£000	£000
Gross arrears of rent and service charges	987	956	987	956
Less: Provision for doubtful debts	(544)	(558)	(544)	(558)
Net arrears of rent and service charges	443	398	443	398
Social housing grant receivable	1,372	946	1,372	946
Other receivables	676	646	616	576
Amounts due from group undertakings	-	-	148	138
	2,491	1,990	2,579	2,058

17. CASH AND CASH EQUIVALENTS				
	GROUF	•	PARE	NT
	2022	2021	2022	2021
	£000	£000	£000	£000
Cash at bank and in hand	4,034	4,177	3,567	3,652
	4,034	4,177	3,567	3,652

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

. PAYABLES: AMOUNTS FALLING DUE WITHIN	Gro	up	Parer	nt
	2022	2021	2022	202
	£000	£000	£000	£00
Bank loans	29,872	1,704	29,862	1,697
Trade payables	1,494	633	1,445	617
Rent received in advance	488	402	488	402
Other taxation and social security	14	16	14	16
Amounts due to group undertakings	-	=	35	4
Other payables	855	712	855	712
Accruals and deferred income	1,946	4,148	1,791	4,060
	34,669	7,615	34,490	7,508
PAYABLES: AMOUNTS FALLING DUE AFTER I	MORE THAN ONE YEAR			
	Gro	up	Parer	it
	2022	2021	2022	2021
	£000	£000	£000	£000
Bank loans	59,673	82,151	59,641	82,108
	59,673	82,151	59,641	82,108
DEBT ANALYSIS - BORROWINGS				
	Gro	up	Parer	ıt
	2022	2021	2022	2021
	£000	£000	£000	£000

20.	DEBT ANALYSIS - BORROWINGS				
		Group		Parer	nt
		2022	2021	2022	2021
		£000	£000	£000	£000
	Bank Loans				
	Amounts due within one year	29,872	1,757	29,862	1,750
	Amounts due in one year or more but less than two years	1,989	1,874	1,979	1,864
	Amounts due in two years or more but less than five years	5,242	28,857	5,220	28,827
	Amounts due in more than five years	52,442	51,420	52,442	51,417
		89,545	83,908	89,503	83,858
	Loan arrangement fees	-	(53)	-	(53)
		89,545	83,855	89,503	83,805

The Association has a number of bank loans the principal terms of which are as follows:

	Number of	Effective		
	Properties	Interest	Maturity	Variable or
Lender	Secured	Rate	(Year)	Fixed
Nationwide	45	SONIA + 0.35%	2026 & 2029	Variable
Bank of Scotland - Syndicate	1,028	6.0%	2032	Fixed
Bank of Scotland - Syndicate	-	5.9%	2032	Fixed
Bank of Scotland - Syndicate	-	5.5%	2025	Fixed
Bank of Scotland - Syndicate	-	SONIA + 1%	2025	Variable
Royal Bank of Scotland - Syndicate	-	5.5%	2032	Fixed
Royal Bank of Scotland	1,331	SONIA + 1.5%	2029	Variable
Royal Bank of Scotland	-	4.9%	2037	Fixed
Royal Bank of Scotland	-	4.8%	2036	Fixed
Royal Bank of Scotland	-	SONIA + 1.1%	2022	Variable
HEEPS	-	0.0%	2028	N/A

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

21. DEFERRED INCOME - GROUP AND PARENT

	Social Housing Grants	Other Housing Grants	Total
	£000	£000	£000
Capital grants received	166 001	11.047	177.000
At 1 April 2021 Additions in the year	166,821 5,166	11,047 1	177,868 5,167
Eliminated on disposal	(378)	(8)	(386)
•			
At 31 March 2022	171,609	11,040	182,649
Amortisation			
At 1 April 2021	20,926	1,589	22,515
Amortisation in year	1,507	106	1,613
Eliminated on disposal	(106)	(1)	(107)
At 31 March 2022	22,327	1,694	24,021
Net book value			
At 31 March 2022	149,282	9,346	158,628
At 31 March 2021	145,895	9,458	155,353
This is expected to be released to the Statement of following years:	of Comprehensive Income	in the	
		2022	2021
		£000	£000
Amounts due within one year		1,613	1,577
Amounts due in more than one year		157,015	153,776
		158,628	155,353

22.	SHARE CAPITAL		
		PARENT	
	Shares of £1 each, issued and fully		
	paid	2022	2021
		£	£
	At 1 April	71	74
	Issued in year	1	4
	Cancelled in year	(14)	(7)
	At 31 March	58	71

Each member of the Association holds one share of £1 in the Association. These shares carry no rights to dividend or distributions on a winding up. When a shareholder ceases to be a member, that person's share is cancelled and the amount paid thereon becomes the property of the Association. Each member has a right to vote at members' meetings.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

Reconciliation of net cash flow to movement in net debt	£000	2022 £000		2 £
(Decrease) / increase in cash Cashflow from change in net debt	(143) (5,690)		1,062 (3,832)	
Movement in net debt during the year Net debt at 1 April		(5,833) (79,678)		(2, 176, 176, 176)
Net debt at 31 March		(85,511)		(79,
Analysis of changes in net debt	At 01 April 2021	Cashflows	Other Changes	31 March 2
Cash and cash equivalents	£000 4,177	£000 (143)	£000	4,
Debt: Due within one year Due after more than one year	4,177 (1,704) (82,151)	(143) (5,690)		4, (29, (59,
Net debt	(79,678)	(5,833)		(85,
Reconciliation of net cash flow to movement in net funds	5000	2022		
	£000 (85) (5,698)	2022 £000		:
funds (Decrease) / increase in cash Cashflow from change in net debt Movement in net debt during the year Net debt at 1st April 2021	(85)	£000 (5,783) (80,153)	£000 754 (3,782)	(3, (7 <u>7,</u>
funds (Decrease) / increase in cash Cashflow from change in net debt Movement in net debt during the year Net debt at 1st April 2021 Net debt at 31 March 2022	(85)	£000 (5,783)	£000 754 (3,782)	(3, (77, (8 <u>0,</u>
funds (Decrease) / increase in cash Cashflow from change in net debt Movement in net debt during the year	(85) (5,698) At 01 April 2021 £000 3,652	£000 (5,783) (80,153) (85,936) Cashflows £000 (85)	£000 754 (3,782) Other Changes £000	(3, (7 <u>7,</u> (8 <u>0,</u> 31 March 2
funds (Decrease) / increase in cash Cashflow from change in net debt Movement in net debt during the year Net debt at 1st April 2021 Net debt at 31 March 2022 Analysis of changes in net debt	(85) (5,698) At 01 April 2021 £000	£000 (5,783) (80,153) (85,936) Cashflows £000	£000 754 (3,782) Other Changes £000	(3, (77, (80, 3))))))))))))))))))))))))))))))))))))
funds (Decrease) / increase in cash Cashflow from change in net debt Movement in net debt during the year Net debt at 1st April 2021 Net debt at 31 March 2022 Analysis of changes in net debt Cash at bank and in hand Debt: Due within one year	(85) (5,698) At 01 April 2021 £000 3,652 3,652 (1,697)	(5,783) (80,153) (85,936) Cashflows £000 (85) (85)	£000 754 (3,782) Other Changes £000 - (22,467) 22,467	(3,
funds (Decrease) / increase in cash Cashflow from change in net debt Movement in net debt during the year Net debt at 1st April 2021 Net debt at 31 March 2022 Analysis of changes in net debt Cash at bank and in hand Debt: Due within one year Due after more than one year Net Debt	(85) (5,698) At 01 April 2021 £000 3,652 3,652 (1,697) (82,108)	£000 (5,783) (80,153) (85,936) Cashflows £000 (85) (85) (5,698)	£000 754 (3,782) Other Changes £000	(3, (77, (80,)) 31 March 2 3 (29 (59)) (85)
funds (Decrease) / increase in cash Cashflow from change in net debt Movement in net debt during the year Net debt at 1st April 2021 Net debt at 31 March 2022 Analysis of changes in net debt Cash at bank and in hand Debt: Due within one year Due after more than one year	(85) (5,698) At 01 April 2021 £000 3,652 3,652 (1,697) (82,108) (80,153)	£000 (5,783) (80,153) (85,936) Cashflows £000 (85) (85) (5,698) - (5,783)	£000 754 (3,782) Other Changes £000 - (22,467) 22,467	(3, (77, (80, 31 March 2 3 3 (29 (59

The above commitments will be financed by a mixture of public grant, private finance and the Association's own resources.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

25.	COMMITMENTS UNDER OPERATING LEASES - GROUP AND PARENT		
		2022 £000	2021 £000
	At the year end, the total minimum lease payments under non-cancellable operating leases were as follows:		
	Land and Buildings		
	Expiring in the next year	9	15
	Expiring later than one year and not later than five years	-	1

26. DETAILS OF ASSOCIATION

The Association is a Registered Society registered with the Financial Conduct Authority and is domiciled in Scotland.

The Association's principal place of business is Huntly House, 74 Huntly Street, Aberdeen, AB10 1TD.

The Association is a Registered Social Landlord and Scottish Charity that owns and manages social housing property in Aberdeen, Aberdeenshire & Moray.

27. BOARD OF MANAGEMENT MEMBER EMOLUMENTS - GROUP AND PARENT

Board of Management members received £nil (2021 - £nil) in the year by way of reimbursement of expenses. No remuneration is paid to Board of Management members in respect of their duties to the Association.

28. PROVISIONS FOR LIABILITIES AND CHARGES - GROUP		
	2022 £	2021 £
Deferred Tax and Holiday Pay		
At 1 April	462	283
Increase / (decrease) in provision	103	179
At 31 March	565	462

At the year end the balance of provisions was split £444,000 (2021 - £316,000) for deferred tax and £121,000 (2021 - £146,000) for holiday pay.

29. PROVISIONS FOR LIABILITIES AND CHARGES - PAREN	T	
	2022	2021
Holiday Pay	£	£
At 1 April Increase / (decrease) in provision	150 (29)	74 76
At 31 March	121	150

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

30 HOUSING STOCK - GROUP		
The number of units of accommodation in management at the year end was:-	2022 No.	2021 No.
General needs	3,712	3,551
Non-social	32	32
Shared ownership	405	437
Units under development	365	404
	4,514	4,424

Housing units managed by the Association and leased to its subsidary:

Name of Organisation	Number of Units	
	2022 No.	2021 No.
Kirkgate Developments Limited	196	136

31 RELATED PARTY TRANSACTIONS

Members of the Board of Management are related parties of the Association as defined by Financial Reporting Standard 102.

Any transactions between the Association and any entity with which a Board of Management member has a connection with is made at arm's length and is under normal commercial terms.

Transactions with Board of Management members (and their close family) were as follows:

	2022	2021
	£	£
Rent received from tenants on the Board of Management and their close		
family members	5,849	-
Factoring charges received from factored owners on the Board of		
Management and their close family members	826	826

The Chief Executive is a member of the Housemark Scotland Advisory Board. During the year transactions were effected in relation to Housemark for annual subscription and other costs amounting to £8,396 (2021: £7,823).

A member of the board is a Board member of the Policy council at Aberdeen and Grampian Chamber of Commerce and there was an amount of £1,296 (2021: £1,140) paid in relation to a membership fee.

The company has taken the exemption available under Section 33 of FRS102 in relation to disclosing related party transactions with Kirkgate Developments Limited and TLC Housing Management Limited.

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 NOTES TO THE FINANCIAL STATEMENTS (continued)

32. RETIREMENT BENEFITS

Grampian Housing Association participates in a defined contribution pension scheme for all qualifying employees in the United Kingdom. The assets of the scheme are held separately from those of the Association in an independently administered fund. The contributions payable by the Association charged to the statement of comprehensive income amounted to £289,000 (2021 - £280,000).

No other post-retirement benefits are provided. The schemes are fully funded schemes.